

**Chartered
Banker**



Chartered Banker – Director Programme

**A specialist governance
programme for bank
directors and senior
executives with a
global focus**



Introduction

With a combined heritage of over 250 years, the two institutes share a longstanding commitment to advancing professionalism, strong governance and responsible banking.

The Chartered Banker – Director Programme is designed to support bank directors and senior executives in strengthening governance capability at board level, drawing on established professional banking education in the UK and Ireland.

The programme focuses on the practical challenges faced by boards in today's banking environment, including the exercise of judgement across strategy, risk, regulatory expectations, financial resilience and boardroom behaviour.

Informed by regulatory insight, real-world board experience and international perspectives, the programme supports effective leadership and decision-making in complex and evolving banking contexts.

About the Programme

The programme brings together the combined expertise of the Chartered Banker Institute and IOB in banking governance, risk and board-level education.

This senior-level programme focuses on how strategy, risk appetite, regulatory expectations, financial structure and boardroom behaviours interact in practice at bank board level.

Designed for directors and senior executives operating in or interacting with international and cross-border banking environments, the programme emphasises the exercise of judgement across complex and evolving supervisory and market contexts.

Grounded in the UK regulatory and supervisory landscape, the programme explores issues and challenges that resonate across international banking contexts. Participants develop practical, board-ready insight that strengthens strategic contribution, interpretation of financial and risk indicators, and effective decision-making within complex and evolving environments.

Who Should Apply

The programme is intended for executive directors, non-executive directors and senior banking professionals operating at board, executive committee or equivalent senior leadership level. Participants will typically have 10-15 years' financial services experience and significant responsibility for strategy, governance, risk and organisational performance.

Format

The programme combines a flexible online foundations phase with an intensive residential programme in London. The foundations phase establishes a common understanding of key concepts, allowing the residential component to focus on deeper discussion, practical application and engagement with faculty and peers.

What Participants Gain

Participants develop the confidence to contribute effectively at bank board level, combining governance judgement, financial and risk insight, and the ability to challenge and steer strategy. The programme also provides opportunities to build an international peer network of senior banking leaders, with the residential component offering a particularly strong environment for discussion and exchange.

Location

The residential component of the programme will take place in London, providing participants with a focused environment for peer learning, discussion and professional networking.

Pre-Residential Online Foundations

The pre-residential online phase establishes a shared foundation in bank governance and board oversight, ensuring all participants begin the residential programme aligned in language, expectations and core concepts.

Residential Programme (Central London)

The residential programme focuses on governance in practice, with participants applying programme dimensions to real boardroom contexts through case studies, simulations, faculty-led discussion and peer exchange. It also provides opportunities for informal discussion, networking and shared learning.

Programme design

The programme is structured around six dimensions that are central to effective contemporary bank directorship. Together, these dimensions provide a coherent framework for understanding how governance is exercised in practice at board level.

- Governance Language and Board Philosophy
- Strategic Forces Shaping Bank Performance
- Financial Structure, Risk and Value Creation
- Legal, Regulatory and Governance Context
- Board and Governance Systems
- Behaviour, Culture and Boardroom Effectiveness

These dimensions form the intellectual backbone of the programme and are applied throughout both the online and residential components.

Award

Participants who successfully engage with the programme and complete assessment components including the Learning Journal and the reflective post programme session will receive a Chartered Banker – Director programme designation, ChB(Dir).

Faculty

The programme brings together a highly experienced faculty with deep expertise across international financial services, financial regulation, and academia. It provides an executive learning environment focused on understanding how governance is exercised in practice at board level.

Delivery dates

Spring 2027.

Fee

The programme fee is £9,950.

Next steps for registration

Prospective participants can contact the Relationship Manager at:

kate.walsh@iob.ie

Once confirmed, programme managers will finalise enrollment, share preparatory materials and provide access to the online learning platform.

Programme Outline

Online Component

Delivered through a small number of live sessions over selected evenings

Module

- **Bank Boards in an Uncertain World**
Interpret how geopolitical, regulatory and technological shifts are reshaping board priorities and judgement.
- **Legal Duties, Regulatory Expectations and Governance Frameworks**
Apply directors' duties and governance frameworks in a banking context.
- **Prudential Foundations**
Interpret capital, liquidity and risk metrics from a board oversight perspective.
- **Governance and Sustainability**
Assess sustainability as a governance, risk and strategic issue.
- **Bank Governance and Technology**
Evaluate board responsibilities in relation to digital strategy, AI and cyber risk.

Residential Component

Delivered over five days in London

Module

- **Bank Governance in Practice**
Apply governance frameworks to real boardroom roles, responsibilities and decisions.
- **Board Oversight of Financial Risks**
Challenge and interpret risk exposures, management information, and prudential signals at board level.
- **Board Oversight of Operational Risk and Resilience**
Assess resilience, cyber and enterprise risk from a board oversight perspective.
- **Bank Strategy**
Evaluate business models and strategic positioning in a changing economic and regulatory environment.
- **Organisational and Board Culture**
Assess how board behaviour and culture influence decision quality and risk outcomes.

